



Forward-looking statement

The statements on the future in this presentation, including expected sales and earnings, are associated with risks and uncertainties and may be affected by factors influencing the activities of the Group, e.g. the global economic environment, including interest and exchange rate developments, the raw material situation, production and distribution-related issues, breach of contract or unexpected termination of contract, price reductions due to market-driven price reductions, market acceptance of new products, launches of competitive products and other unforeseen factors.

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Q1 highlights

Sales

918 MEUR

up 6% in reported figures

EBIT

152 MEUR

up 46%

This includes 6 MEUR donation*

Net profit

116 MEUR

up 38 MEUR

Sales increase in local currencies

1 6%

EBIT margin

16.5%

up 4.5 percentage points

Free cash flow

15 MEUR

up 27 MEUR

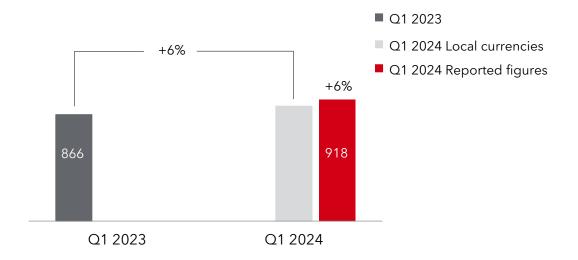


^{*)} Donation of 6 MEUR to the Foundation for Ukrainian Reconstruction in Q1 2024, compared to 13 MEUR in the same period last year.



Q1 sales up six percent in local currencies

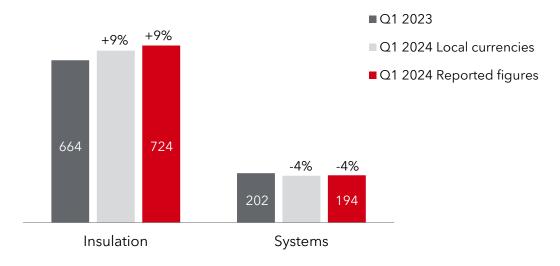
Net sales MEUR



Sales reached 918 MEUR, up six percent in both local currencies and reported figures.

The increase was driven by higher volume and a mix change toward the non-residential sector.

Net sales per business segment MEUR



Insulation segment sales reached 724 MEUR, up nine percent in local currencies mainly related to higher volume in especially Eastern Europe, North America and South Asia.

Systems segment sales reached 194 MEUR, down four percent in local currencies, however Grodan performed well in the quarter.



Q1 regional sales development

Growth in local currencies

Western Europe

1% ↓

one percent down in reported figures

Eastern Europe and Russia 30% ↑

28 percent up in reported figures

North America, Asia & others 11% ↑

nine percent up in reported figures

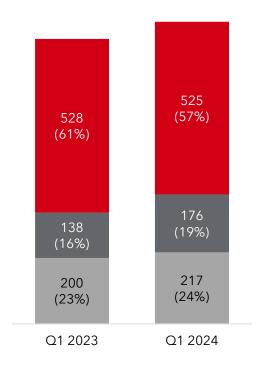
Key developments

- Sales decreased in important markets such as France, the Netherlands, and Denmark.
- Germany and Italy had a good quarter.
- Sales increased in most countries in the region.
- Many markets experienced double-digit growth in the quarter.
- North America reported good sales growth.
- Key Asian markets such as Malaysia, India, and Japan reported double-digit growth.

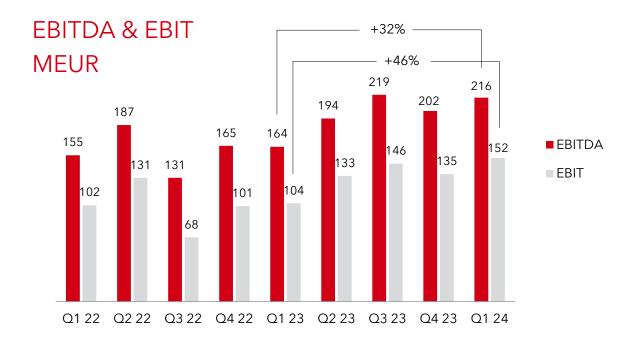
Geographic share of sales

MEUR, reported figures

- ■Western Europe
- Eastern Europe and Russia
- North America, Asia and others



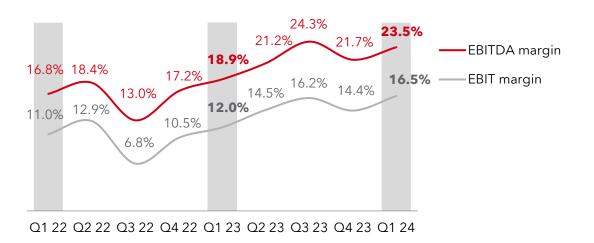
Q1 profitability improved



EBITDA reached 216 MEUR, up 32 percent.

- EBITDA margin of 23.5 percent compared to 18.9 percent last year.
- Margin recovery driven by volume growth, stable sales prices, increased production efficiency and lower energy prices.

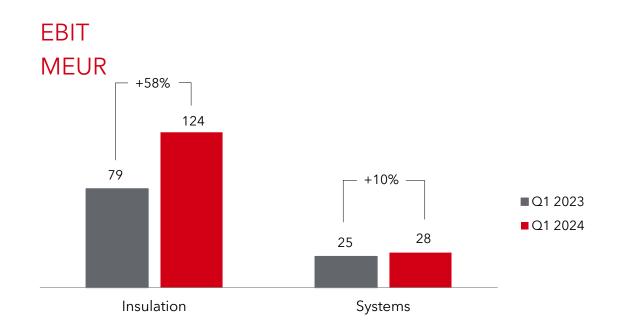
EBITDA / EBIT margin (%)



EBIT amounted to 152 MEUR, up 46 percent.

- EBIT margin of 16.5 percent, up 4.5 percentage points.
- EBIT includes a 6 MEUR provision for donation to the Foundation for Ukrainian Reconstruction compared to 13 MEUR donation in Q1 2023.

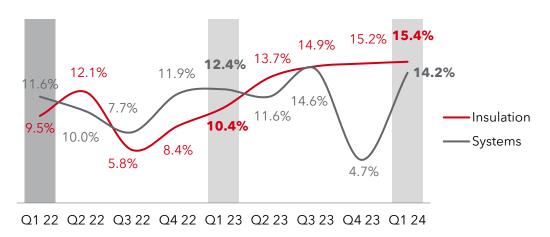
Q1 profitability by business segment



Insulation EBIT amounted to 124 MEUR, up 58 percent from last year.

■ EBIT margin was 15.4 percent, up 5.0 percentage points compared to Q1 2023.

EBIT margin (%)



Systems EBIT amounted to 28 MEUR in Q1 2024, up 3 MEUR from last year.

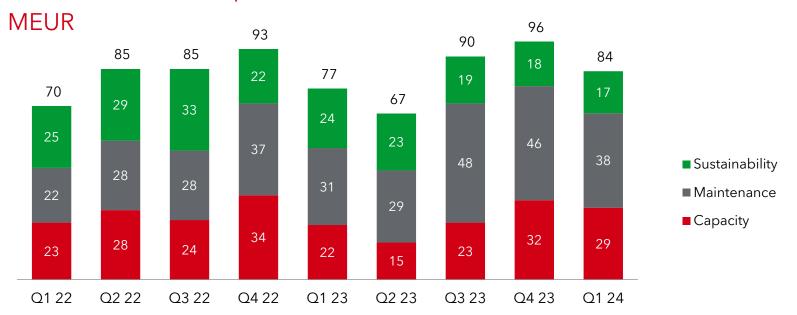
 EBIT margin was 14.2 percent, compared to 12.4 percent in Q1 2023.

Q1 investment activities

Investments excluding acquisitions totalled 84 MEUR in Q1 2024, compared to 77 MEUR in Q1 2023.

The sustainability investment for conversion to electrical melter in Flumroc (Switzerland), additional production capacity and automation in Bohumín (Czechia), additional Rockpanel capacity in Roermond (Netherlands), and additional Grodan capacity in Toronto (Canada) were the largest individual projects.

Investments excl. acquisitions





Electrical melter in Flumroc

- World's largest electrical stone wool melter
 Conversion also includes state-of-the-art spinner and emission abatement technology.
- Emission reductions
 Will reduce CO₂ emissions by 25k tonnes or
 75 percent compared to pre-conversion.
- Circularity
 Will be able to recycle 15k tonnes of wool, up from 2k tonnes pre-conversion.



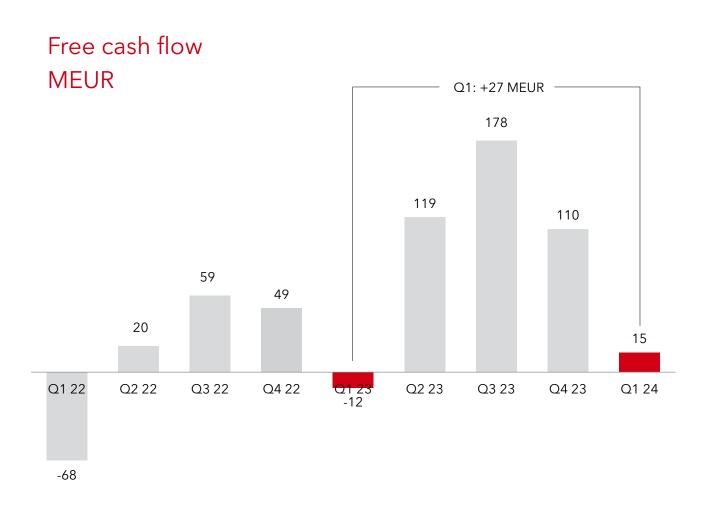
Q1 free cash flow

Q1 free cash flow was 15 MEUR, compared to -12 MEUR in Q1 2023.

Net working capital was 11.9 percent (Q1 2023: 13.3 percent) of net sales and ended at 438 MEUR, a decrease of 72 MEUR compared to Q1 2023.

Share buy-back programme purchased 31 MEUR of own shares of the max. 160 MEUR total.

Net cash position of 209 MEUR and unused credit facilities of 600 MEUR end of Q1 2024.









Outlook full year 2024

1 Sales

Sales growth of **around mid-single-digit** percent in local currencies.

2 EBIT

EBIT margin around 15 percent.

3 Investment

Investments **around 375 MEUR** excluding acquisitions.





Key figures for the Group

MEUR	Q1 2024	Q1 2023	YoY (%)	FY 2023
Income statement				
Net sales	918	866	6.0%	3 620
EBITDA	216	164	31.5%	779
EBIT	152	104	46.4%	518
Profit before tax	155	106	47.0%	522
Profit for the period	116	78	47.9%	389
Balance sheet				
Total assets	3 661	3 606	1.5%	3 554
Equity	2 881	2 616	10.1%	2 804
Equity ratio	78.7%	72.6%	6.1pp	78.9%

Questions?



Thank you

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